



Navigating the Future of Investment and Commercial Arbitration: 20 Years of State Perspectives and Emerging Challenges

20th Anniversary Conference
of the Office of the General Counsel to the Republic of Poland

15 September 2026

SPEAKERS

PROGRAMME

Opening of the Conference and Welcome Remarks

Artur Woźnicki · Maciej Martyński

Keynote Lectures

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Models of State Representation in Investment Arbitration

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Balancing Investor Protection, State Sovereignty and ISDS Reform: Navigating Fragmentation and Policy

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Adapting Arbitration to Geopolitical Challenges and Sanctions

Session 4

The EU Law's Approach to Investment Arbitration



Artur Woźnicki

Vice-President of the General Counsel to the Republic of Poland

On 8 March 2016, Mr Artur Woźnicki was appointed Vice-President of the General Counsel to the Republic of Poland.

He is counsel at the General Counsel to the Republic of Poland, and a legal counsel. Co-founder of the General Counsel in its current form, he has worked at the Office of the General Counsel to the State Treasury from the first day of operation. Mr Woźnicki acted as Deputy Director and then for many years as Director of the Department of Legal Opinions and Legislation at the General Counsel.

His fields of legal expertise are legal disputes in infrastructural, IT, intellectual property law and public procurement matters. Mr Woźnicki represented the State Treasury in several hundred cases before common courts, arbitration courts and the Supreme Court. He authored or co-authored many legal opinions on matters of key importance for the interests of the State Treasury as well as opinions on draft legislation. Mr Woźnicki advised and was a member of the teams conducting negotiations in the largest disputes involving the State Treasury.

A long-time lecturer delivering trainings, among others, organized by the National School of Public Administration and trainings for trainee legal counsels and trainee advocates.

Mr Woźnicki graduated from the Faculty of Law at the Cardinal Stefan Wyszyński University in Warsaw. He speaks English and Russian.

On 16 May 2024, Mr Artur Woźnicki joined the Permanent Court of Arbitration in The Hague.



Maciej Martyński

Director and Counsel, International and European Law Department, General Counsel to the Republic of Poland

Maciej Martyński has served as counsel at the General Counsel to the Republic of Poland from 2006 to 2010 and from 2016 onwards. From 2007 to 2010 he was Deputy Director of the Department of Studies and Analyses. Since 2016 he has served as Deputy Director and subsequently as director of the International and European Law Department, leading the General Counsel's legal teams in some of the most complex and high-profile arbitration proceedings involving the Republic of Poland. He is also a permanent arbitrator at the Arbitration Court affiliated with the General Counsel to the Republic of Poland.

In addition to his long-standing litigation experience, he has advised business entities on an ongoing basis and provided legal support for major infrastructure projects.



KEYNOTE LECTURES



Prof. Zachary Douglas KC

Professor of International Law, Geneva Graduate Institute and LUISS Rome

Professor Zachary Douglas KC has a substantial practice before international courts and tribunals as arbitrator, counsel, and expert witness. He has been appointed as an arbitrator in over 160 cases, including in more than 70 investment treaty arbitrations.

He is a Professor of International Law at the Geneva Graduate Institute and a Professor of Law at LUISS in Rome. He was formerly a member of the Faculty of Law of Cambridge University. His publications include *The International Law of Investment Claims*, which is regarded as one of the leading texts in the field.



Anna Joubin-Bret

Secretary of UNCITRAL and Director of the International Trade Law Division, United Nations

Ms. Anna Joubin-Bret is the Secretary of the United Nations Commission on International Trade Law (UNCITRAL) and the Director of the International Trade Law Division in the Office of Legal Affairs of the United Nations, which functions as the substantive secretariat for UNCITRAL. She is the ninth Secretary of the Commission since it was established by the General Assembly in 1966.

Prior to her appointment on 24 November 2017, Ms. Joubin-Bret practiced law in Paris, specializing in International Investment Law and Investment Dispute Resolution. She focused on serving as counsel, arbitrator, mediator and conciliator in international investment disputes. She served as arbitrator in several ICSID, UNCITRAL and ICC disputes. Prior to 2011 and for 15 years, Ms. Joubin-Bret was the Senior Legal Adviser for the United Nations Conference on Trade and Development (UNCTAD). She edited and authored seminal research and publications on international investment law, notably the Sequels to UNCTAD IIA Series and co-edited with Jean Kalicki a book on Reform of Investor-State Dispute Settlement in 2015.

Ms. Joubin-Bret holds a post-graduate degree (DEA) in Private International Law from the University of Paris I, Panthéon-Sorbonne, a Master's Degree in International Economic Law from University Paris I and in Political Science from Institut d'Études Politiques. She was Legal Counsel in the legal department of the Schneider Group, General Counsel of the KIS Group and Director-Export of Pomagalski S.A. She was appointed judge at the Commercial Court in Grenoble (France) and was elected Regional Counsellor of the Rhône-Alpes Region in 1998.



SESSION 1

Models of State Representation in Investment Arbitration



Joanna Jackowska-Majeranowska

Deputy Director and Counsel, International and European Law Department, General Counsel to the Republic of Poland

Counsel at the General Counsel to the Republic of Poland (Prokuratoria Generalna), admitted attorney-at-law (Warsaw Bar), specializing in public international law — particularly investment arbitration — and European Union law; since June 2010, the Deputy Director of the International and European Law Department.

She has represented the Republic of Poland and the State Treasury in over 25 international arbitration proceedings (UNCITRAL, ICC, ICSID AF, SCC, PCC) and has acted as counsel in numerous cases before common courts, the Supreme Court, and administrative courts, including complex infrastructure disputes. She is listed as a permanent arbitrator of the Arbitration Court at the General Counsel to the Republic of Poland. She is a member of ICC Poland and the ICC Commission on Arbitration and ADR (public sector representative), and has represented Poland in the work of UNCITRAL Working Groups on ISDS reform and transparency in investment arbitration.

She holds a Master's Degree in Law from the University of Warsaw and completed postgraduate studies at the Warsaw School of Economics (SGH), the National School of Public Administration (KSAP) and École nationale d'administration (ENA).



Dr Jaroslav Kudrna

Head of the International Arbitration and Investment Protection Unit, Ministry of Finance of the Czech Republic

Dr Jaroslav Kudrna is Head of the International Arbitration and Investment Protection Unit at the Ministry of Finance of the Czech Republic. He has represented the Czech Republic in 16 investment arbitrations with claims totaling USD 3.3 billion. He leads the in-house team responsible for defending the State in investment arbitrations, negotiating BITs, and representing the State in international fora, including UNCITRAL WG III.

Prior to joining the Ministry, Dr Kudrna worked as an associate in the International Arbitration group of White & Case in New York. He holds a PhD from Charles University in Prague, an LL.M. from New York University, and a Master of Laws degree from Sciences Po Paris. He has passed the New York and Paris Bar exams.



Lourdes Martínez de Victoria Gómez

Deputy State Attorney, International Arbitration Department, General State Attorney's Office of Spain

Lourdes Martínez de Victoria Gómez is a Deputy State Attorney in the International Arbitration Department of the General State Attorney's Office. She represents the Kingdom of Spain in international arbitration proceedings and coordinates litigation and enforcement proceedings in different jurisdictions. She also acts as Spain's representative in UNCITRAL Working Group III.

Lourdes holds a double degree in Law and Business Administration from Universidad Pontificia Comillas (ICADE) and has completed international study periods at Université Catholique de Louvain and McGill University.

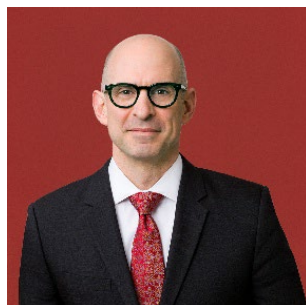


JUDr. Peter Matuška, PhD., LL.M.

Head of the Department of Specific International Legal Relations, Ministry of Finance of the Slovak Republic

JUDr. Peter Matuška, PhD., LL.M., currently works at the Ministry of Finance as Head of the Department of Specific International Legal Relations and at the Faculty of Law of Comenius University in Bratislava. In the past, he served as an expert at World Bank and UN meetings on the reform of UNCITRAL (UN) and the ICSID Rules (World Bank), and was involved in representing Slovakia in expert negotiations in Brussels, as well as in the negotiation of International Investment Protection Treaties.

He obtained his JUDr. and PhD. degrees from Comenius University in Bratislava and an Advanced LL.M. degree from Leiden University in Public International Law, with a specialization in dispute settlement. He has continuously supplemented his education abroad, for example at Harvard University, Columbia University in New York, the University of Helsinki, UEA in the United Kingdom, the College of Europe, and the European University Institute. He has published several professional articles in the field of international and constitutional law in Slovakia as well as in the Czech Republic. In 2022, he was awarded the Karol Plank Prize for his contributions to the leading Slovak law journal *Justičná revue*.



David Bigge

Partner, Wordstone Dispute Resolution; former Chief of Investment Arbitration, U.S. Department of State

David Bigge is a partner at Wordstone Dispute Resolution and leads the firm's Washington, D.C. office. David is widely recognized as a "truly public international law lawyer," a reputation shaped by sixteen years of service at the U.S. Department of State. He joined the Department in 2010 to work on investment treaty disputes and ultimately served as Chief of Investment Arbitration from 2023 to 2026. In that role, he oversaw the United States' defense of approximately \$17 billion in claims before ICSID and PCA tribunals.

From 2016 to 2019, David was posted in The Hague, where he served as Deputy Agent for the United States at the International Court of Justice, U.S. Agent to the Iran-U.S. Claims Tribunal, and the U.S. point of contact to the International Criminal Court. His broader government portfolio included representing the United States in the UN General Assembly's Sixth Committee, advising on Security Council and International Law Commission matters, and serving as a U.S. delegate to UNCITRAL Working Group III, the Hague Conference on Private International Law, and the Administrative Council of the Permanent Court of Arbitration.

Before entering government service, David practiced for nearly a decade in the international disputes groups of two global law firms. He represented clients in commercial arbitration, sovereign debt matters, and securities litigation, appearing before ICSID, PCA, AAA/ICDR, ICC, and HKIAC tribunals, as well as in U.S. federal and state courts.

David is an active scholar and educator. He has authored numerous publications on international dispute resolution and investment arbitration and has held leadership roles within the American Society of International Law, including service on its Executive Council. As an adjunct professor at Georgetown University Law Center, he designed and teaches a course on interstate disputes and has previously taught advanced seminars on international arbitration and the philosophy of international responsibility. A frequent speaker at international conferences, David has presented at programs organized by UNCITRAL, ICCA, ICSID, PCA, ICDR, ASIL, the U.S. Department of Commerce, and various institutions and universities across Europe, Asia, and the Americas.



SESSION 2

Balancing Investor Protection, State Sovereignty and ISDS Reform: Navigating Fragmentation and Policy



Dr Dominik Horodyski

Counsel, General Counsel to the Republic of Poland; Assistant Professor, SWPS University

Dominik Horodyski specializes in dispute resolution, focusing his practice on investment and commercial arbitration as well as litigation. He advises and represents both public and private entities in complex, often precedent-setting disputes, in particular in the energy, infrastructure, and financial sectors. He has experience handling cases at all stages of proceedings — from developing pre-dispute strategy and conducting negotiations, through mediation and arbitration, to post-arbitration proceedings and litigation before domestic courts.

He serves as counsel in the Department of International and European Law at the General Counsel to the Republic of Poland and as an assistant professor at the Faculty of Law of SWPS University in Warsaw.

He holds a Ph.D. in law from the Jagiellonian University and an LL.M. degree from Columbia Law School, where he was awarded the Appel Fellowship.



Prof. Eduardo Silva Romero

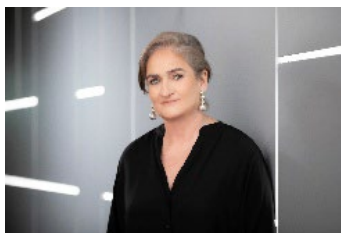
Founding Partner, Wordstone; Chair of the ICC Institute of World Business Law

Eduardo Silva Romero is a founding partner at Wordstone, specialising in international commercial and investment arbitration, with a historic focus on disputes involving States and State-owned entities.

Eduardo is recognised as one of the world's most in-demand arbitrators, having acted in over 180 international commercial and investment cases under a wide variety of institutional rules. Eduardo has advised and advises on arbitration matters conducted under the auspices of ICC, ICSID, PCA, LCIA, ICDR and SCC, as well as in ad hoc proceedings under the UNCITRAL and EDF arbitration rules.

Eduardo is a former Deputy Secretary General of the ICC International Court of Arbitration and former member of the ICC Court, and is currently the Chair of the ICC Institute of World Business Law.

Eduardo has published several articles, books and chapters on international arbitration, including his lectures on "Legal Fictions in the Language of International Arbitration" delivered at The Hague Academy of International Law in 2019. He also lectures on investment arbitration and international contracts at Sciences Po in Paris, international arbitration at Paris II University, international commercial arbitration involving States and State-entities at the MIDS in Geneva, and is Professor Emeritus at the University of Rosario in Bogotá.



Dr hab. Beata Gessel-Kalinowska vel Kalisz, prof. INP PAN

Professor, Institute of Legal Studies of the Polish Academy of Sciences; Founding Partner, GESSEL

Dr hab. Beata Gessel-Kalinowska vel Kalisz is a Professor at the Institute of Legal Studies of the Polish Academy of Sciences (INP PAN), where she heads the Centre for Comparative Private Law Studies, and an international arbitrator.

Her academic research focuses on the assessment of damages in international arbitration, with particular emphasis on the application of the DCF methodology in arbitration.

She is a founding partner of GESSEL, where her practice focuses on international arbitration and commercial law, with expertise in M&A and private equity, as well as extensive experience in the construction, energy, and international trade sectors.

She is also a member of the Permanent Court of Arbitration in The Hague (2024–), President of the ICC Poland National Committee (2025–), Member of the ICC International Court of Arbitration in Paris (2015–2021) and President of the Lewiatan Court of Arbitration (2011 to 2017).



Bartosz Krużewski

Partner, Clifford Chance Warsaw; Alternate Member of the ICC Court of Arbitration

Bartosz Krużewski is an advocate, a partner at the Warsaw office of Clifford Chance, the head of the litigation practice in Warsaw, and the former head of Clifford Chance dispute resolution practice in Continental Europe. He is one of the leading lawyers in Poland specializing in international arbitration, in particular arbitration proceedings based on investment treaties. He acts for clients in investment matters both on the side of the Polish state and investors. He regularly handles disputes related to construction, infrastructure, post-M&A matters and in the energy sector.

He was the chairman of the Arbitration Commission of the ICC Poland and a member of the management board of the ICC Poland. Currently he serves as an alternate member of the ICC Court of Arbitration representing Poland and is a sought-after arbitrator in cases conducted before institutional and ad hoc tribunals.

Bartosz is recognized by independent legal directories, including Chambers Global, Chambers Europe, Legal 500 EMEA and Rzeczpospolita, as a leading lawyer in the field of Arbitration and Litigation in Poland.



Mariia Puchyna

Counsel, ICC International Court of Arbitration

Mariia Puchyna is Counsel at the ICC International Court of Arbitration, where she leads the ICA 7 case management team, overseeing the administration of more than 180 arbitrations, primarily involving disputes from Central and Eastern Europe and Central Asia.

Prior to joining ICC, Mariia practiced at an international law firm, with experience in investment arbitration and international commercial arbitration and litigation (including related enforcement proceedings), as well as public international law. Her industry experience includes the oil and gas, mining, defence, finance and construction sectors, with particular expertise in cross-border and shareholder disputes.



Rafał Bobkiewicz

Counsel, International and European Law Department, General Counsel to the Republic of Poland

Polish–German legal studies at Adam Mickiewicz University in Poznań (Master of Laws) and at the European University Viadrina in Frankfurt (Oder) in Germany (LL.M. (EUV)), as well as studies at the University of Oviedo in Spain. Admitted to the bar in Poland (radca prawny) since 2011.

Provided legal advice to and represented clients in the private sector between 2006 and 2016, including as a partner in the dispute resolution department of one of the largest Polish law firms. Since December 2016, Counsel at the General Counsel to the Republic of Poland (Prokuratoria Generalna Rzeczypospolitej Polskiej) in its International and European Law Department.

He has advised public and private entities and represented parties in numerous civil and commercial disputes before domestic courts as well as in arbitration (investment and commercial), concerning, inter alia, road infrastructure, energy projects, disputes in the mining, gambling, financial, and food industries. For more than 18 years, one of his key areas of specialization has been international investment law. He has acted as counsel in a number of investment arbitration proceedings (under bilateral investment treaties and the Energy Charter Treaty), representing and advising the Republic of Poland as well as investors in arbitrations conducted under various rules, including UNCITRAL, SCC, ICC, and the ICSID Additional Facility. While representing investors, he has also advised them on planning their international corporate structures in order to optimize the protection of their foreign investments under international investment law.



SESSION 3

Adapting Arbitration to Geopolitical Challenges and Sanctions



Dr Karolina Panfil

Counsel, General Counsel to the Republic of Poland; Assistant Professor, University of Warsaw

Ph.D., attorney-at-law, counsel at the Office of the General Counsel to the Republic of Poland, assistant professor at the Faculty of Law and Administration at the University of Warsaw. Lecturer at post-diploma studies in contract law at the Faculty of Law and Administration at the Jagiellonian University in Kraków.

She specializes in private law and dispute resolution, including commercial and investment arbitration. Author of numerous commentaries and publications in the fields of substantive and procedural law, including contract law, extra-contractual liability, the impact of sustainable development initiatives on contract law, and commercial and investment arbitration.



Dr hab. Marcin Czepelak

Secretary-General of the Permanent Court of Arbitration

Dr. Hab. Marcin Czepelak is the Secretary-General of the Permanent Court of Arbitration (PCA). Prior to his election as Secretary General of the PCA, Dr. Hab. Czepelak was ambassador of the Republic of Poland to the Kingdom of the Netherlands and permanent representative to the Organization for the Prohibition of Chemical Weapons. He represented the Republic of Poland at various international fora, including the Committee on the Election of the Prosecutor of the International Criminal Court, the Working Group on the Rules of Procedure of The Hague Conference on Private International Law, and the First Committee of the United Nations General Assembly.

Dr. Hab. Czepelak is professor of private international law at Jagiellonian University in Kraków (Poland). He completed his habilitation and doctorate at Jagiellonian University and has published widely in the fields of private international law, international litigation, and arbitration.

He is fluent in English, Polish, German and French and has good knowledge of Dutch and Spanish.



Dr Henryka Mościcka-Dendys

Deputy Minister of Foreign Affairs of the Republic of Poland

A doctor of juridical science. A graduate in law and classical philology from the University of Silesia in Katowice. She was awarded a PhD in international law at the University of Warsaw's Faculty of Law and Administration (2007). At the MFA since 2002.

She held such posts as Head of the Coordination Unit at the ministry's European Union Department and expert at the Office of the CBSS Commissioner on Democratic Development in Copenhagen (2003). From 2007 to 2011, she worked as first secretary and later as counsellor at the Polish Embassy in Berlin. In 2011–2012, she was Deputy Director of the European Policy Department for Institutional Affairs and Northern Europe. She served as Director of the European Policy Department from August 2012 to April 2013. Undersecretary of State for Parliamentary Affairs, European Policy and Human Rights from April 2013 to November 2015 and Poland's Ambassador to Denmark in 2015–2020. She headed the MFA's Bureau of Investments from September 2020 to December 2023.

In 2011–2016, she was a member of the Foundation for German-Polish Cooperation's Council. She currently holds this function at the Polish Institute of International Affairs and the European Council on Foreign Relations. She speaks German, English, and Russian.

Deputy Minister Henryka Mościcka-Dendys coordinates the European bilateral cooperation in the MFA supervising the European Policy Department. She is responsible for promoting the employment of Poles in the European External Action Service and in international institutions. Deputy Minister Henryka Mościcka-Dendys oversees consular, legal and treaty affairs, and emergency management. She represents the Minister of Foreign Affairs on the Government Crisis Management Team, handles complaints and petitions, and signs decisions relating to distinctions and consular districts.



Prof. Eric De Brabandere

Professor of International Dispute Settlement, Leiden University; Founding Partner, DMDB Law

Eric De Brabandere holds the chair of international dispute settlement at Leiden University and is a founding partner of DMDB Law, practising in investment law arbitration, international commercial arbitration and international law. He is a member of the Brussels Bar. He has been appointed as presiding arbitrator, sole arbitrator, and co-arbitrator, and regularly acts as expert in international and domestic judicial and arbitral proceedings, and advises states and investors on international commercial arbitration, investment law and arbitration, and international law, including international sanctions.

As an academic, he has published seven books (as sole author and as editor), and over 100 articles and book chapters, relating to international investment law, arbitration, dispute settlement and international law.



Josephine Norris

Member of the Legal Service, European Commission

Josephine Norris is currently a Member of the Legal Service (WTO and International Trade policy team) at the European Commission. She advises on trade-related aspects of climate policy, coordinates investment arbitration disputes and litigates on behalf of the Union in different international fora (WTO/ICSID/PCA/ICJ) as well as before the CJEU and national courts. She has previously worked in the EU external relations law team (sanctions portfolio) and the Competition law team of the Legal Service.

Josephine is assistant editor of the Encyclopedia of Environmental Law (Thomson Reuters) with responsibility for the sections on International Environmental law. She is the author of EU Global Value Chain Regulation – A Practical Guide (Bloomsbury Hart 2025). Josephine is Adjunct Professor at the Vrije Universiteit Brussel, teaching International Trade Law & the Law of International Organizations. She teaches EU external relations law on the Master II programme at the Université de Lille.

Josephine studied law at Cambridge University (MA Cantab) and then obtained a DES (droit européen) from the Institut d'études européennes (ULB) as a scholar of the Philippe Wiener-Maurice Anspach Foundation. She is a dual qualified barrister – England & Wales and Ireland and commenced her career in private practice.



Damroka Kościelak

Counsel, International and European Law Department, General Counsel to the Republic of Poland

Damroka Kościelak is a member of the International and European Law Department at the Office of the General Counsel to the Republic of Poland. Her practice includes investment treaty arbitration, international commercial arbitration and domestic litigation with a particular focus on mining, construction, infrastructure and energy disputes. She has acted for private and public entities in arbitral proceedings conducted under several arbitration rules (UNCITRAL, ICC, ICSID AF, SCC and DIAC).

Damroka is a Polish qualified attorney (Warsaw Bar). She holds a Master's Degree in Law from the University of Warsaw and an LL.M. in International Dispute Resolution from Queen Mary University of London. She is a Fellow of the Chartered Institute of Arbitrators.



SESSION 4

The EU Law's Approach to Investment Arbitration



Agnieszka Kilanowska-Świerczyńska

Counsel, International and European Law Department, General Counsel to the Republic of Poland

Agnieszka Kilanowska-Świerczyńska is Counsel in the Department of International and European Law at the Office of the General Counsel to the Republic of Poland. Previously, she served as Head of Unit at the Polish Office for Competition and Consumer Protection.

She regularly represents Poland in complex investment and commercial arbitration disputes. She also has extensive experience in proceedings before the European Commission and litigation before the Court of Justice of the European Union.

Her professional interests focus on energy and competition law, with particular emphasis on state aid. She holds an LL.M. from the College of Europe and is a graduate of Maastricht University and Adam Mickiewicz University.



Prof. dr hab. Maciej Szpunar

First Advocate General, Court of Justice of the European Union

Maciej Szpunar was born in 1971 in Kraków. In 1995, he graduated with a law degree from the University of Silesia, and in 1996 from the College of Europe in Bruges (Belgium). In 2000, he defended his doctoral thesis in law; in 2009, he was awarded a postdoctoral degree in legal sciences; and in 2013, he became a professor of law at the University of Silesia. In 1998, he undertook academic work at Jesus College, Cambridge (United Kingdom) as a Visiting Scholar, followed by a stint at the University of Liège (Belgium) in 1999 and at the European University Institute in Florence (Italy) in 2003.

In 2001, he became a member of the Bar Association in Katowice and began practising as a barrister, a role he held until 2008. At that time, he was also a member of the private international law team of the Civil Law Codification Commission under the Polish Minister of Justice.

From 2008 to 2009, he held the post of Undersecretary of State at the Office of the Committee for European Integration, after which he served at the Polish Ministry of Foreign Affairs from 2010 to 2013. During those three years, he represented the Polish government as counsel in many cases heard by the courts of the European Union.

He was keen to devote himself to academic research and served on the editorial boards of numerous legal journals, and as a result has also authored numerous publications in the fields of European law and private international law.

Mr Szpunar was appointed Advocate General of the Court of Justice on 23 October 2013, and has served as First Advocate General since 11 October 2018.



Dorieke Overduin

Counsel, Sovereign Arbitration Advisors

Dorieke is Counsel at Sovereign Arbitration Advisors, specializing in international arbitration and complex cross-border disputes involving states and state-owned entities. She has significant experience acting in proceedings under the ICSID and UNCITRAL rules, as well as in related litigation before courts across the European Union and the United States. She is admitted to practice in the Netherlands, New York, and Washington, D.C.

Dorieke's background is firmly rooted in the public sector. Prior to joining SAA, she was part of the European Union's negotiation teams for TTIP and CETA, authored the 2019 Dutch Model Bilateral Investment Treaty, and led the legal team of the Dutch Ministry of Economic Affairs and Climate Policy in high-stakes international litigation and arbitration. In addition to her disputes practice, she advises on sanctions, national security regimes, and investment screening, particularly in politically sensitive and regulated sectors.

She holds an LL.M. from Georgetown University Law Center as a Fulbright Scholar, as well as degrees in international and European law and international relations from Maastricht University and the University of Groningen.



Dr hab. Łukasz Kułaga, prof. UKSW

Associate Professor, Cardinal Stefan Wyszyński University; Counsellor, Ministry of Foreign Affairs of Poland

Łukasz Kułaga is an Associate Professor in the Division of International and European Law at the Faculty of Law and Administration of Cardinal Stefan Wyszyński University in Warsaw and a counsellor in the Legal-Treaty Department of the Ministry of Foreign Affairs of the Republic of Poland.

He represented the Republic of Poland i.a. before the International Court of Justice (both in contentious as well as advisory proceedings) and the Council of the International Civil Aviation Organisation (art. 84 dispute settlement procedure). He was also an expert nominated by the Republic of Poland for the Open-ended working group on developments in the field of information and telecommunications in the context of international security dedicated intersessional meetings.

He is the author of numerous publications (in Polish and English), concerning i.a. intersections of general international law with international investment law, application of international law to cyberspace as well as state responsibility and peaceful settlement of disputes.

He has extensive teaching experience and has been a visiting fellow at the University of Cambridge (Lauterpacht Centre for International Law). He is Deputy Editor-in-Chief of the Polish Review of International and European Law.



André Bouquet

Deputy Director of the State Aid team in the Legal Service of European Commission

André Bouquet graduated at the Antwerp and Ghent universities (Law and European Law) and started as lawyer in private practice at the Antwerp and Brussels bar (firms Kegels-Dieryck-Van Looveren and then Liedekerke, Wolters, Waelbroeck & Kirkpatrick dealing with maritime transport and commercial matters).

He joined the European Commission in 1990 (Euratom Supply Agency) and became member of the Legal Service in 2002 (Competition team, then Agriculture and Fisheries team, the External Affairs team) where he was agent in cases before mainly the Court of Justice and the General Court of the EU, as well as, more occasionally, the International Tribunal for the Law of the Sea, the International Court of Justice, and an Arbitral Tribunal under the UN Convention on the Law of the Sea.

Now he is deputy head of the State Aid team, and is agent in a number of investor arbitration related cases in the Netherlands and Belgium, where the Commission intervened as amicus curiae, notably in the LC Corp injunction case before the Dutch Supreme Court (Opinion of Advocate General expected end of October 2026).



Dr hab. Marcin Kałduński, prof. UMK

Deputy Director and Counsel, International and European Law Department, General Counsel to the Republic of Poland

Marcin Kałduński is a vice-director and counsel at the International and European Law Department, the General Counsel to the Republic of Poland (Prokuratoria), which is responsible for representing the State and State entities in arbitration. His primary task is to act as counsel in international commercial and investment arbitration proceedings (the ICSID AF Rules, the ICC Rules, the SCC Rules and the UNCITRAL Rules). He has acted in matters relating to, among others, construction, infrastructure, energy, finance, mining and metals. He also practices before international courts, including the European Court of Human Rights and the Court of Justice of the European Union.

Marcin is also Professor of International Law at the Nicolaus Copernicus University (Toruń, Poland). He conducted several fellowships at the University of Cambridge and the British Institute of International and Comparative Law. He is a Member of the International Law Association and the European Society of International Law.

In addition, Marcin is the author of numerous publications, in Polish and English, on international law and arbitration, and a frequent speaker at conferences dedicated to these subjects.

Marcin graduated from the Faculty of Law and Administration at the Nicolaus Copernicus University. He completed advanced studies at the universities in Geneva, Cambridge and The Hague.